## Many Men of Many Minds

H. S. Firestone.—A man who isn't willing to share his success with others won't have much success to put in his own pockets.

John D. Rockefeller, Jr.—My experience proves that the only things that come to the man who waits are the cast-off things of somebody else.

Dr. Herbert Johnson.—The American girl of today is truer, braver and finer than those who have only watched her when frivoling at home can believe.

Hudson Maxim.—Capital is a reservoir where industrial energy is stored for use. Money exactly represents everything that can be bought with it and done with it.

Wesley L. Jones.—We should have men on the Shipping Board who know the shipping business, who can meet those dealing with the board on their own ground, and who can anticipate the moves of our competitors.

Samuel Insull.—The men I know who have gone ahead fastest have been just normal fellows. They were set off from the others, in the beginning, only by the fact that they made a practice of using the constructive little opportunities which others have neglected. And that practice gave them the special abilities they needed.

Irvin S. Cobb.—Pestilence we may guard against; famine we may alleviate; wars perhaps some day we may prevent; but against the criminal recklessness of the individual thoughtlessly endangering his own safety or the safety of some innocent victim, the world, until lately, had neither adequate protection nor sought for any.

John D. Ryan.—Influence is the worst handicap any young man can have. It tends to make him feel he need not exert himself to his full capacity and has a bad effect upon him. When other workmen learn that one of their number has a pull with somebody higher up, they look at him askance and the effect upon these other men is bad.

Herbert S. Bigelow.—The power to hire and fire is a power which no man should be trusted to exercise over another without restraint.

President Warren G. Harding.—I decline to recognize any conflict of interest among the participants in industry. The destruction of one is the ruin of the other, the suspicion or rebellion of one unavoidably involves the other. In conflict is disaster, in understanding there is triumph.

Herbert Hoover.—We seem to have lost our national perspective. We hold to our surplus of food and raw materials with which our warehouses are bursting. People do not realize that if we are to abandon the 3,500,000 children of Europe who are ambassadors of good will our hope for a cure of world evils is gone. These starving peoples of Europe may be driven to madness by the hardness of our hearts.

Frank L. Dykema.—The foundation of citizenship, in a form of government in which the citizen is answerable only to himself for performing his duties, must be indiladividual Honor vidual honor, a realization Foundation of and conviction that citizen-

Good Citizenship ship involves a moral obliga-

tion to oneself and one's fellows, and an appreciation that failure to perform the duties of a citizen destroys self-respect and discredits him in the minds of others. Citizenship must be interpreted in terms of honesty, fair play, the square deal and the golden rule. The same reaction should take place in the mind of a citizen who fails in a duty, that occurs in the mind of a normal man who does a dishonest thing.

Owen Wister—A cuckoo is a bird that never builds its own nest, but always lays its egg in the nest of some other bird. Our country is crowded with cuckoos, all very busy laying eggs. They meet and plot. They harangue each other. They curse the house of Uncle Sam. They ask, "Who was George Washington, anyhow?" They tell each other that private property is highway robbery. That is merely because they haven't any and want yours and mine without working for it.

David Starr Jordan.—The immediate outlook in America is trying, but secure. The basis of the Republic is far too solid to be overthrown by any force now active in the world.

E. E. Nash.—In the operation of a railroad nothing is more essential than obedience. The first requirement of a good officer is obedience. He has no right to expect a subordinate to do anything which he is not willing to do himself.

F. W. Wilson.—There has been too much bloodshed since 1914 to begin talking again about treaties, which, even if they are defensive, are nowadays peculiarly offensive.

Edwin T. Meredith.—The Department of Agriculture, in its work of fostering our great basic industry, is the servant of all the people, and if we can bring about a general recognition of that fact I feel sure it will not fail to receive the confidence and support it deserves.

G. K. Chesterton.—I believe that when men are happy, they sing; not only at the piano, but at the plow, at their work and in their walks abroad. I am well aware that modern men do not sing in the street very much. I am well aware that cosmopolitan money lenders never sing, but die with all their music in them.

William G. McAdoo.—Mexico is a country of vast undeveloped resources. She is absolutely dependent upon foreign capital for their development, which is essential to the progress and prosperity of her people. I think that President Obregon and his colleagues are determined to establish a new era of peace, order and prosperity in Mexico.

M. L. Burton.—The test of individual efficiency and usefulness to society centers in a man's ability to use his mind. Emerson never erected a more arresting danger signal than when he exclaimed: "Beware when the great God lets loose a thinker on the planet!" If we could only harness the mental power of America today we could solve the gigantic problems of the world.

## Agriculture—Manufacture—Transportation

Seven hundred Chinese have sailed from Hawaii to work on Cuban sugar plantations.

According to estimates approximately 200,-000,000 feet of lumber will be cut on Crown lands in New Brunswick during the present year.

Two thousand, five hundred and hree oil wells were completed east of the Rocky Mountains during January.

Cotton exports last year exceeded those of any other commodity and were valued at \$1,136,-408,916.

A majority of New York shipyards have granted a reduction of 12½ per cent in the cost of repairs to government vessels.

The German potash syndicate has petitioned the government for the privilege to raise domestic prices 50 per cent.

During 1919, 69 per cent of the world's total of petroleum production came from the United States, according to recent figures of the Geological Survey.

G. W. Forster of the Bureau of Farm Management of the Department of Agriculture predicts that tarm labor will be plentiful throughout the entire United States during 1921.

As a result of the record-breaking cross-continent trip completed by postal airplanes recently a continuous day and night air-mail service between San Francisco and New York City will be established May 1.

What is believed to be a world's record for a parachute jump was recently established at Fort Sill when an aeronaut jumped from an airship at a height of 22,000 feet, landing six miles from his take-off.

To restrain the state of Illinois from interfering with the collection by the railroads of the increased passenger rates a permanent injunction was granted by the United States District Court of Appeals, February 15. The Nebraska College of Agriculture has produced a grading system to enable producers in the state to obtain better prices.

Since 1910 the Pennsylvania Railroad has laid 56,230,904 new cross ties and 1,347,289 tons of new rail.

The Spanish Government suspended wheat purchases recently on account of the over-supply of the Spanish market. However, this act will not interfere with individual purchases.

The president of the Illinois Veterinary Medical Association states that hogs can be successfully vaccinated for hog cholera with the double treatment when but a few weeks old.

Last year Prussian state railway thefts reached the number of 238,975. More than 17,-500 loaded freight cars were stolen. Fifteen thousand thieves were arrested and convicted.

The excess of exports over imports in January, 1921, was \$446,000,000 against \$243,000,000 in January, 1920. With the exception of December, 1920, this is the largest monthly excess of exports since June, 1919.

To combat the peach borer a chemical manufactured from coal tar products and known as Para-di-choro-benzene has been found to be of value if applied during the last week in August or before September 10.

Fur men state prices obtained during the first few days the auction has been in progress in St. Louis have shown a general increase of about 25 per cent over those prevailing at the sales last month. They believe improved trade conditions have caused the upward trend.

After extensive experimental work it has been found that repair bills for damaged roads would be greatly reduced if motor trucks were designed to carry more of the loads put on them over the front axle and less over the rear wheels. Pneumatic tires also reduce impact and cause less damage to the highways than those of hard rubber.

More than double the average amount spent annually for ten years in building the Panama Canal was spent last year in constructing highways by Federal aid.

Soy beans thrive north to a latitude of about 46 degrees. Soy beans are largely raised for hay, silage and pasture. Samples were sent north during 1920 and of 551 reports returned to the Department of Agriculture 400 were favorable.

A new process for the manufacture of carbon from lignite will be utilized in a \$1,000,000 plant to be built in Monroe, Louisiana. The new carbon will be used in the process of refining sugar, replacing the bone black now in use.

The South African Railways are advertising in this country for bids covering the electrification of two sections of their lines, one involving the line from Capetown to Simonstown and the other between Durban, on the east coast, and Pietermaritzburg.

Because of the fact that no rain has fallen on the desert country near Phoenix, Arizona, thousands of sheep would have perished had not the Forest Service thrown open to the sheepmen the Crook and Tonto forests lying adjacent to the desert in the foothills of the mountains. Even this is considered as only temporary relief.

The United States Department of Agriculture spent \$250,000 in establishing Durum wheat in this country and the wheat of this variety now produces \$50,000,000 a year. It cost \$200,000 to introduce rice and the California crop alone is now worth \$21,000,000 a year. The American Egyptian cotton crop introduced at a cost of \$40,000 now produces \$20,000,000 a year.

In Sweden a central arbitration board has been created consisting of seven persons—three appointed by the government, two by council of the Employers' Association and two by the Workmen's National Council. Its object is to render it easier for employers and workmen to have collective agreements interpreted, thus obviating recourse to strikes and lockouts. Decision of the board is final.